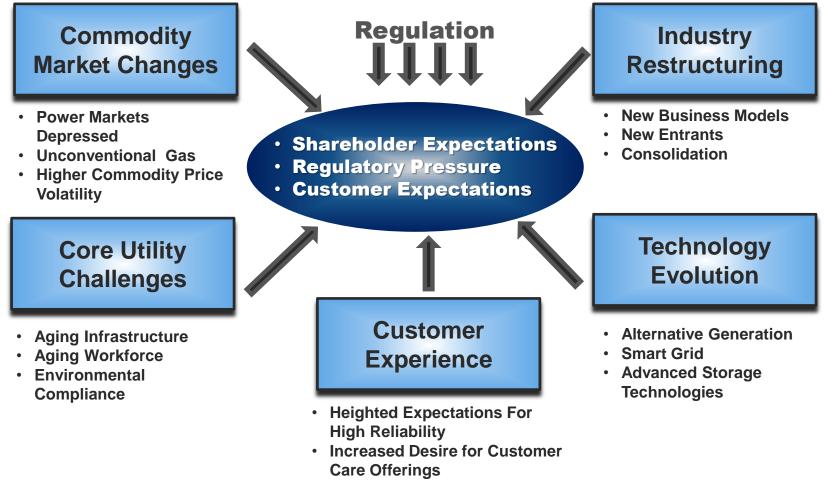
Ameren Powering the Quality of Life



Ton Rice Sr. Director of Cybersecurity & Technology Planning



Today, the utility industry is faced with significant need for transformation



Energy Efficiency Expectations

The Utility of the Future







Our Investment

- Regional transmission projects
- Approval for Illinois Rivers secured
- Enhance reliability, support renewables

AMEREN TRANSMISSION: PURSUING GROWTH

\$2.5B 2013-17 (\$1.5B LAST 5 YEARS)

Our Investment

- Smarter technology, advanced meters
- Gas infrastructure improvements to help meet federal safety standards
- Supports jobs, other economic benefits

AMEREN ILLINOIS: INCREASING INVESTMENT



Our Investment

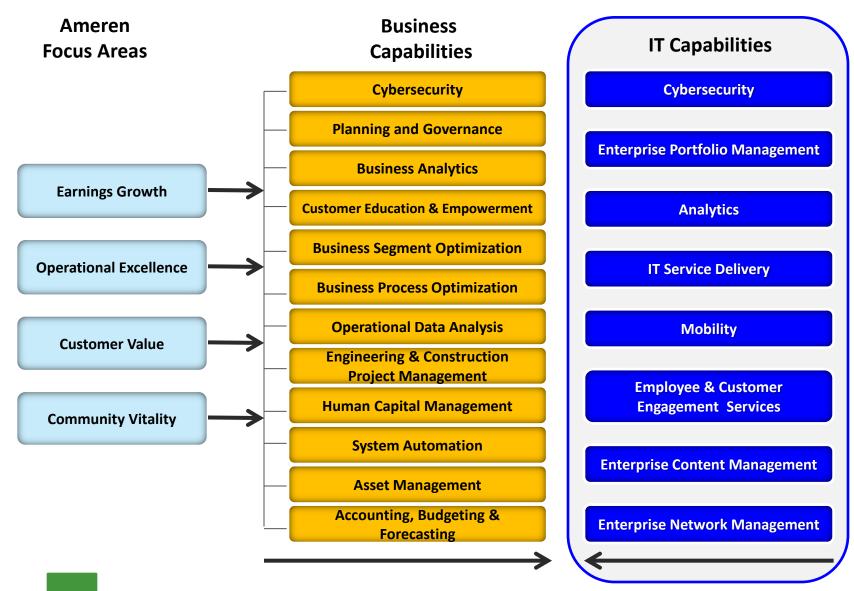
- Maintain aging infrastructure
- Meet customers' reliability expectations
- Stay ahead of environmental mandates

AMEREN MISSOURI: HOLDING STEADY

Information Technology



IT Strategic Plan – The Business Value Engine



IT Strategic Objectives

- **Provide a cybersecurity program** that allows for the safe and secure operation of Ameren's assets and protection of customer and employee data
- Leverage corporate data as a strategic asset and use it for competitive advantage
- Enhance field workforce productivity by leveraging mobility solutions
- **Transformation of Ameren's energy networks** from rigid, one-way systems to dynamic, automated, and reliable information networks
- Enhance customer engagement & satisfaction, through the deployment of a functionally rich and easy to use multi-channel experience
- Increase employee productivity by improving the ability to collaborate with information

IT Strategic Projects – 2014

- Advanced Meter Infrastructure (AMI)
- Smart Grid Communication Network (SGCN)
- Gas Compliance & Asset Management (GCAM)
- Automated Distribution Management System (ADMS)
- Choice for Gas Customers
- General Gas Transportation Enhancement (GGTE)
- Trading & Marketing Application Portfolio Modernization
- Logical Access & Identity Management Optimization

Project Management – a collection of disciplines and best practices that provide a high degree of confidence that desired business results will be achieved

What is Really Needed?

- **Leadership** ability to influence people...throughout your project organization
- **Teamwork** ability to work on and contribute to team success
- **Communication** ability to tailor your message; listen for understanding and communicate so others hear you
- Challenge the Status Quo
- Recognize Potential Problems Early
 - Create an environment where bad news is welcomed
 - Offer alternative solutions and work-a-rounds
- Security & Compliance Awareness
 - Build it in a way that it can be operated securely and safely....its about sustainability

Integrity

Ameren believes that people are the foundation of our success and the key to achieving our vision. We look to hire employees who best match our vision, mission and values.

Permanent Employment

Interested in an exciting and rewarding career at Ameren? Apply online at <u>www.Ameren.com/careers</u>

Temporary Labor

For the management of its temporary labor needs, Ameren engages the services of Guidant Group, Inc., to provide our vendor-neutral managed service program (MSP).

Interested in Joining Guidant Group?

Email <u>Guidant Group</u> for further information.

Accountability

Commitment to Excellence

Stewardship

Ameren Focused energy. For life.